

Algorithmic Decision Theory and the Port Reopening Scheduling Problem

Fred S. Roberts

Director of CCICADA

Rutgers University



Vulnerability of Ports

- Considerable effort to introduce data-science-based methods to make our ports safer.
- Other CCICADA efforts on container inspection are part of that.
- Those efforts concentrate on inspection of cargo.
- The project I will describe is concerned with ways in which ports might be shut down in part or entirely and then reopened.



Vulnerability of Ports

- Ports might be shut down by terrorist attacks, natural disasters like hurricanes or ice storms, strikes or other domestic disputes, etc.
- Project themes:
 - *How do we design port operations to minimize vulnerability to shut down?*
 - *How do we reschedule port operations in case of a shutdown?*



Algorithmic Decision Theory

- This project is related to a larger thrust on “algorithmic decision theory”
- Today’s decision makers in fields ranging from engineering to medicine to homeland security have available to them:
 - Remarkable new technologies
 - Huge amounts of information
 - Ability to share information at unprecedented speeds and quantities



Algorithmic Decision Theory

• These tools and resources will enable better decisions if we can surmount concomitant challenges:

– The massive amounts of data available are often incomplete or unreliable or distributed and there is great uncertainty in them



Algorithmic Decision Theory

• **These tools and resources will enable better decisions if we can surmount concomitant challenges:**

- Interoperating/distributed decision makers and decision-making devices need to be coordinated
- Many sources of data need to be fused into a good decision, often in a remarkably short time



Algorithmic Decision Theory

• **These tools and resources will enable better decisions if we can surmount concomitant challenges:**

- Decisions must be made in dynamic environments based on partial information
- There is heightened risk due to extreme consequences of poor decisions
- Decision makers must understand complex, multi-disciplinary problems



Algorithmic Decision Theory

- In the face of these new opportunities and challenges, ADT aims to exploit algorithmic methods to improve the performance of decision makers (human or automated).
- Long tradition of algorithmic methods in logistics and planning dating at least to World War II.
- But: algorithms to speed up and improve real-time decision making are much less common



Reopening a Port After Shutdown

- Shutting down ports is not unusual – e.g., hurricanes
- Scheduling and prioritizing in reopening the port is often done very informally
- Improving on existing decision support tools for port reopening could allow us to take many more considerations into effect
- Can modern algorithmic methods of ADT help here?



Manifest Data

- Part of the solution to the port reopening problem:
Detailed information about incoming cargo:
 - What is it?
 - What is its final destination?
 - What is the economic impact of delayed delivery?
- A key is to use container *manifest data* to estimate economic impact of various disaster scenarios & understand our port reopening requirements



Ship-To		Misc.		Bill-To		Ship Items		Cust. Info.		Audit	
Handling Units		Package		Commodity Description							
Qty	Type	Qty	Type								
1	Skids	10	Boxes								
HAZ	NMFC	Class	Weight	ADD THIS INFO TO BILL OF LADING							
				X = Hazardous							
LN	Qty	HU	Qty	Pkg.	HAZ	Description 1	Description 2				
1	1	Skids	10	Boxes		PLASTIC ARTICLES	15 LBS or greater	0			
2	1	Skids	10	Boxes		DECORATIONS,NOVELTIES	subject to item 170 and	0			
3	2	Skids	40	Boxes		DISPLAYS, 8-10LB CU FT	subject to item 170 and	0			

Click Carrier Select when Finished Adding >>>>>

CARRIER SELECT

QUIT

Data Description

- We obtained from CBP one month's data of all cargo shipments to all US ports
- Jan 30, 2009 – Feb 28, 2009
- Description
 - Foreign port (origin)
 - Domestic port (destination)
 - Aggregation
 - Item description
 - Item count
 - Inconsistencies



```
1APLUUSPRES ADAMS          001864601061202APLU054491153  5331300000001000PKGS 00000020230KG00000000026CMDLUDHIANA, IN          861693400100000040PORW
1APZU3102448  APL251813                G002000000008060000080022G0LCY
3AGRO DUTCH INDUSTRIES LIMITED      C/O ABBY FOODS LLC,          1900 THE EXCHANGE SUITE 385,          ATLANTA, GA 30339, USA
4INTERNATIONAL TRADE LOGISTICS,      2525 BRUNSWICK AVENUE, SUITE 200,  LINDEN, NJ 07036, USA
5APZU3102448  00000010006/62 OZ 1000 PACKAGES          000000000000000000 0000000000CANNED MUSHROOMS
5APZU3102448  0000000000TEN KNOCKDOWN EMPTY CARTONS          000000000000000000 0000000000INV.NO:ADIL/1121 DT.06/11/2006
5APZU3102448  0000000000PO.NO:A5608093          000000000000000000 0000000000U.S.FDA REGISTRATION NUMBER:
5APZU3102448  0000000000NET.WT.19842.000 KGS          000000000000000000
7APZU3102448  1689173                                TO                                1690172                                ;
```

Data Description

- Data has errors and ambiguities
- Does 150 waters mean 150 bottles of water or 150 cases of bottles of water?
- What does “household goods” mean?
- Still, there are things we can do with the data.



Mining of Manifest Data

- Separate effort: Predict risk score for each container
 - Quantify the likelihood of need for inspection
 - Based on covariates/characteristics of a container's manifest data.
- Methods:
 - We are developing machine learning algorithms to detect anomalies in manifest data.
 - Text mining on verbiage fields.
 - Logistic regression with LASSO.
 - Simulation study conducted suggests that the LASSO regression approach is an effective tool for processing information in the manifest data

Visualization Tools Applied to Manifest Data

- Visualizing data can give us insight into interconnections, patterns, and what is “normal” or “abnormal.”
- Visualization is part of another effort, but similar methods can help with the port reopening problem
- Our visual analysis methods are based on tools originally developed at AT&T for detection of anomalies in telephone calling patterns – e.g., quick detection that someone has stolen your AT&T calling card.
- The visualizations are interactive so you can “zoom” in on areas of interest, get different ways to present the data, etc.
- Work of James Abello and Tsvetan Asamov

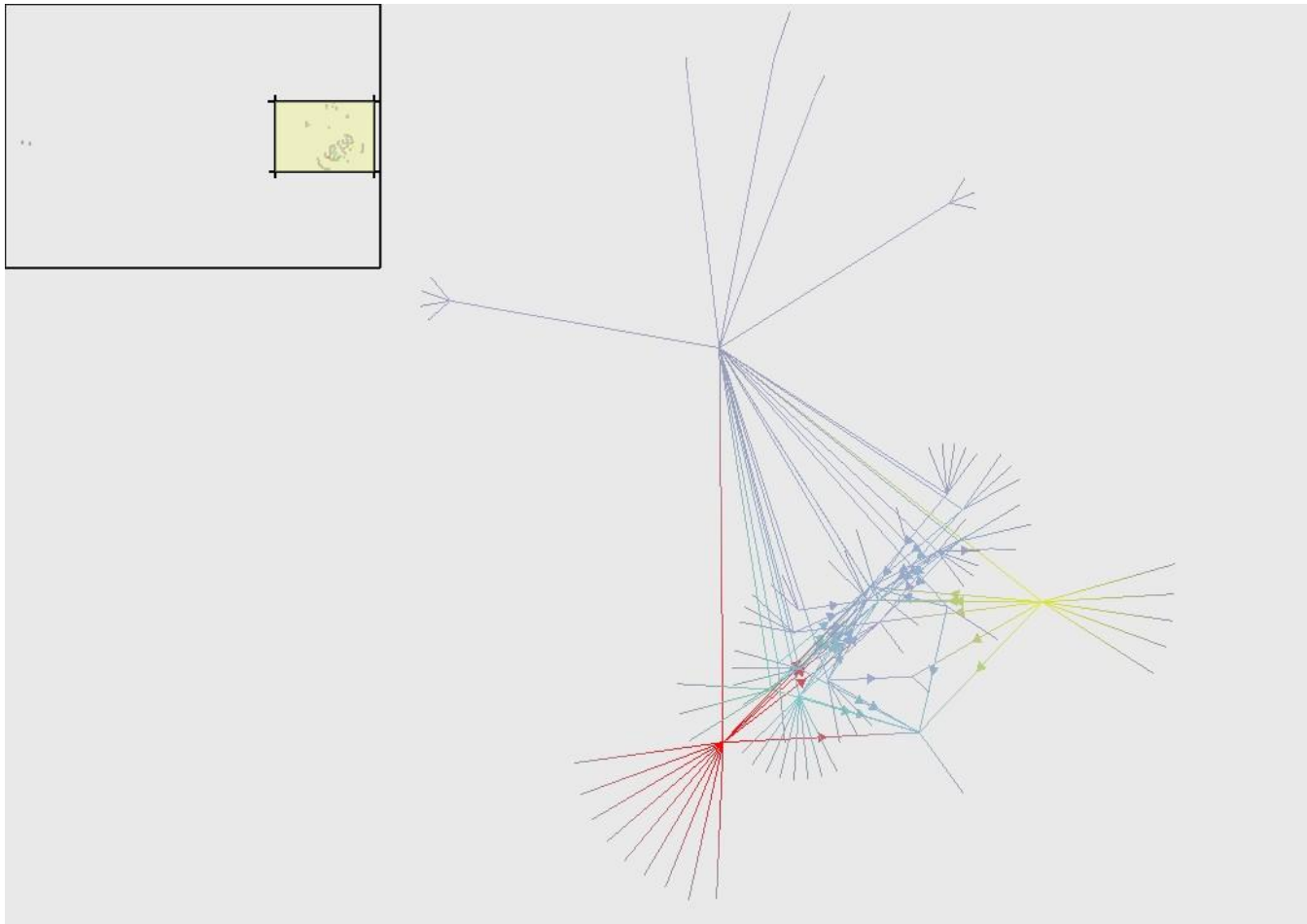
Visualization Tools for Risk Assessment/Anomaly Detection

- For port p , a vector $contents[p]$ gives the number of items of each kind of commodity shipped out of port p in a given time period.
- We devise *similarity measures* between ports p and q as a function of the dot product of their contents vectors.
- $Contents[p,q]$ gives the number of items of each kind of commodity shipped from port p to port q in a given time period.
- We represent such vectors using edge-weighted, labeled graphs that can be visualized using our software.



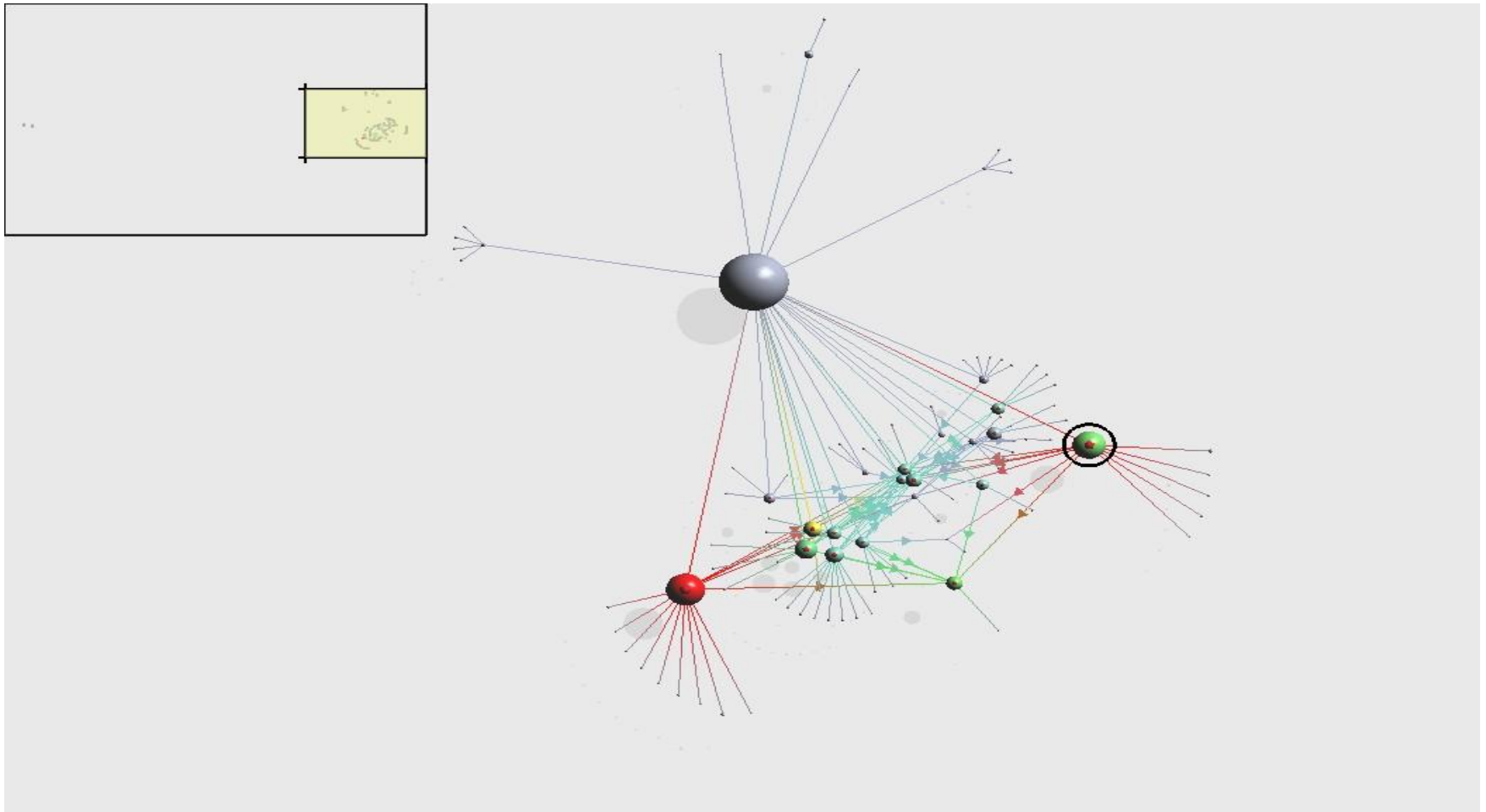
General View of Port to Port Traffic

Color-coded connections represent number of shipments



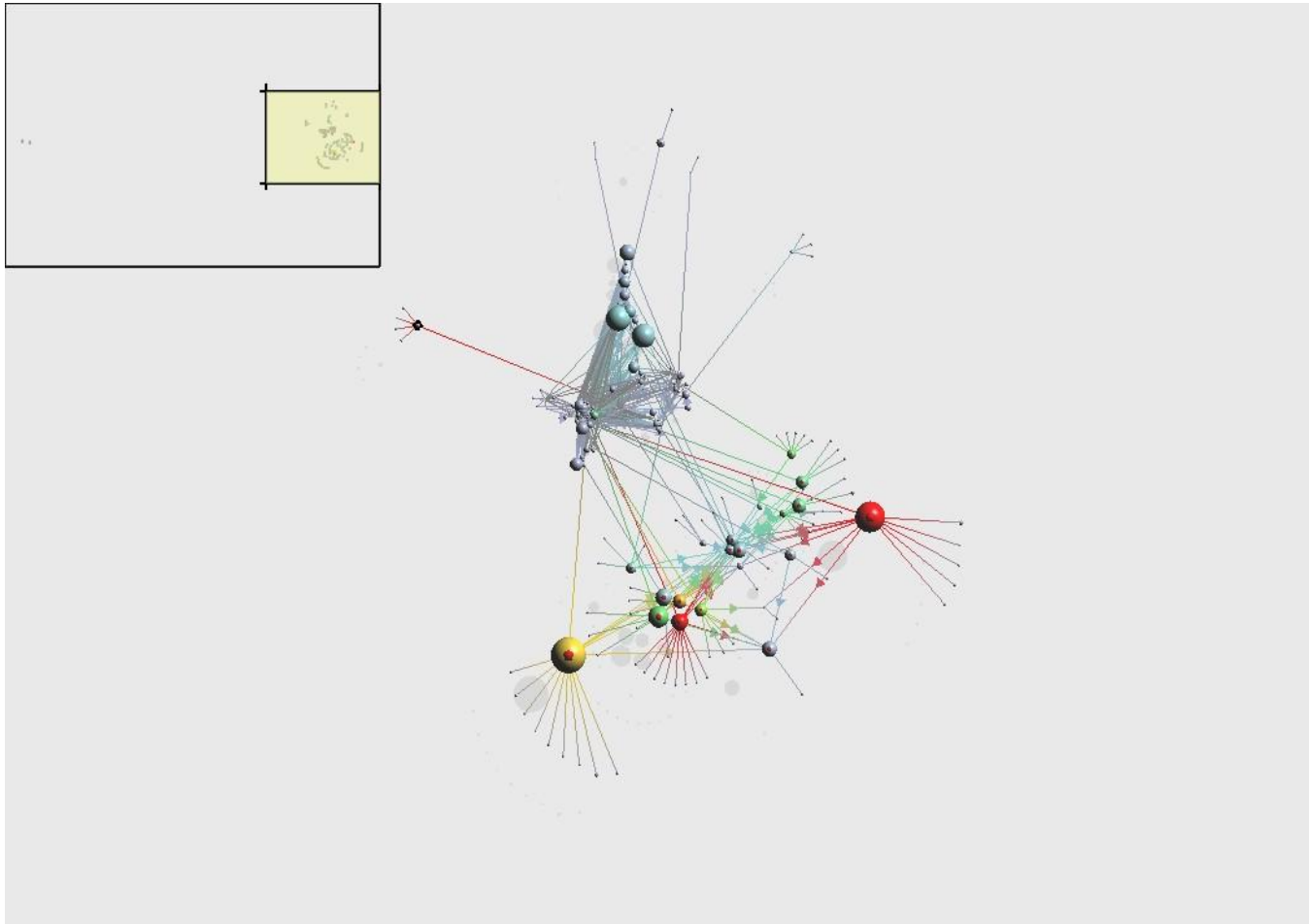
Shanghai, LA, **Newark**, Singapore

Vertex Size encodes number of shipments



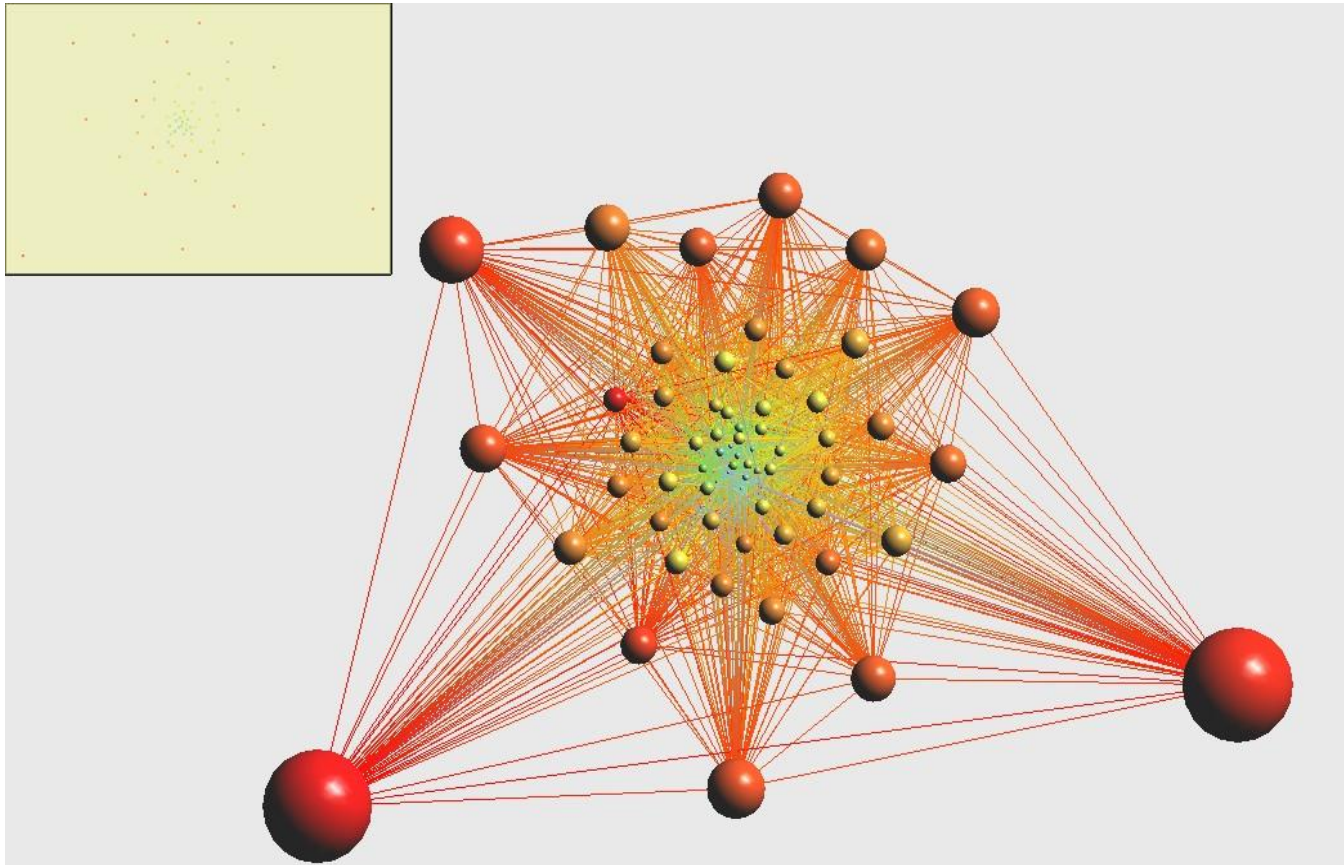
Zooming into Shanghai (gray)

Zooming into a vertex gives more data about traffic



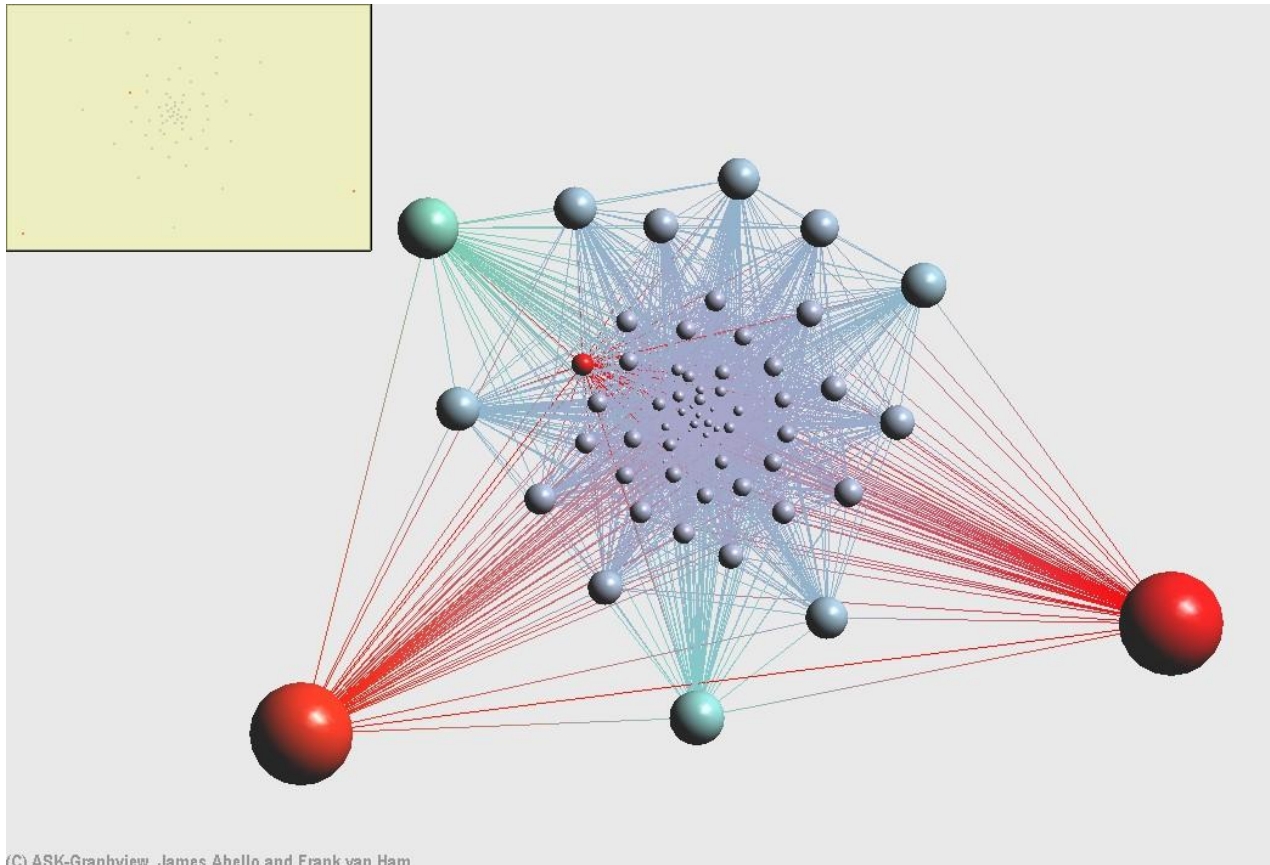
Contents To Port Pairs

Vertices are KeyWords and Port Pairs (color coded by degree), **Edges** encode number of containers (or shipments) with that keyword for the corresponding Port Pair



Contents To Port Pairs (cont)

(Vertices color coded by WeightRatio)

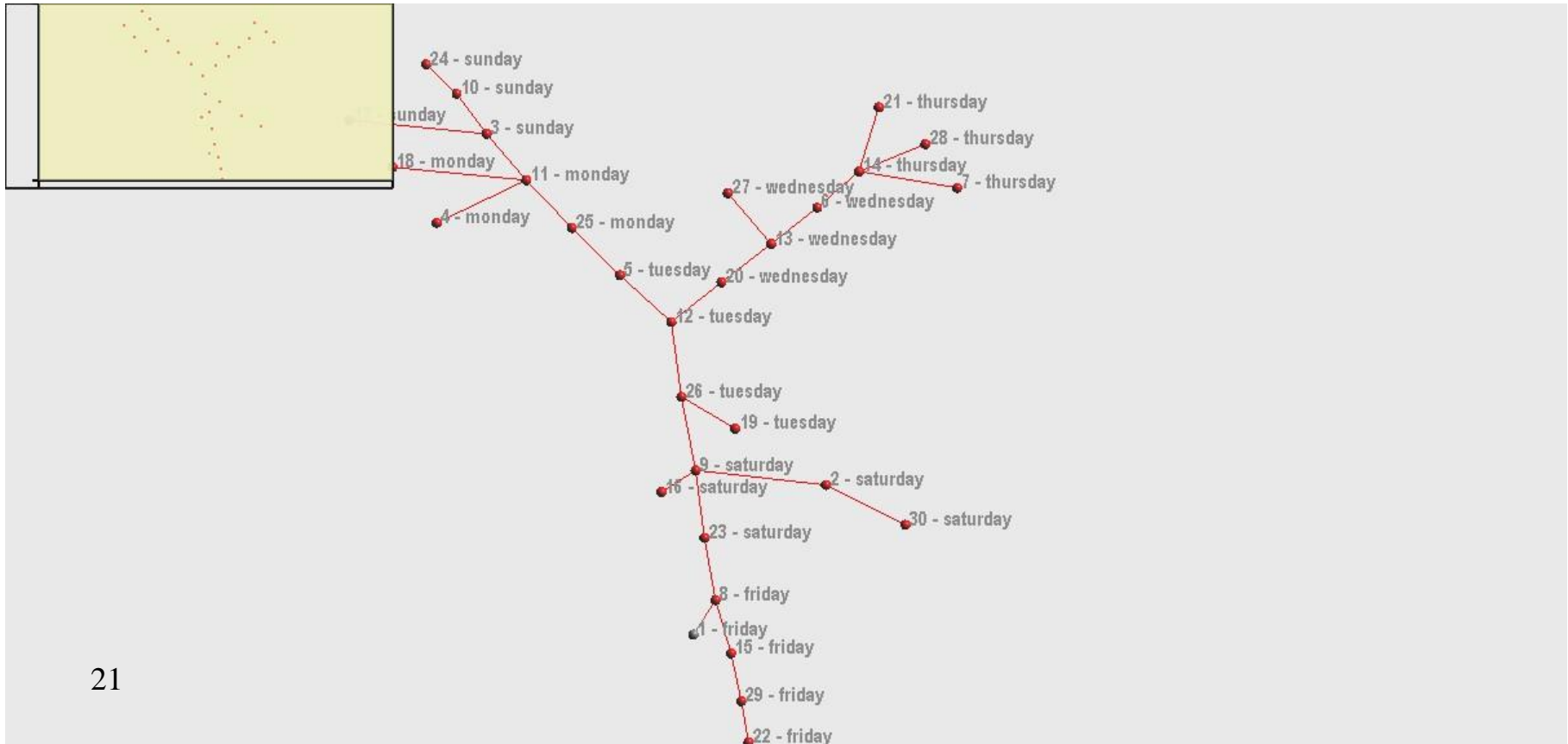


Temporal Evolution of Manifest Data

Fix a commodity.

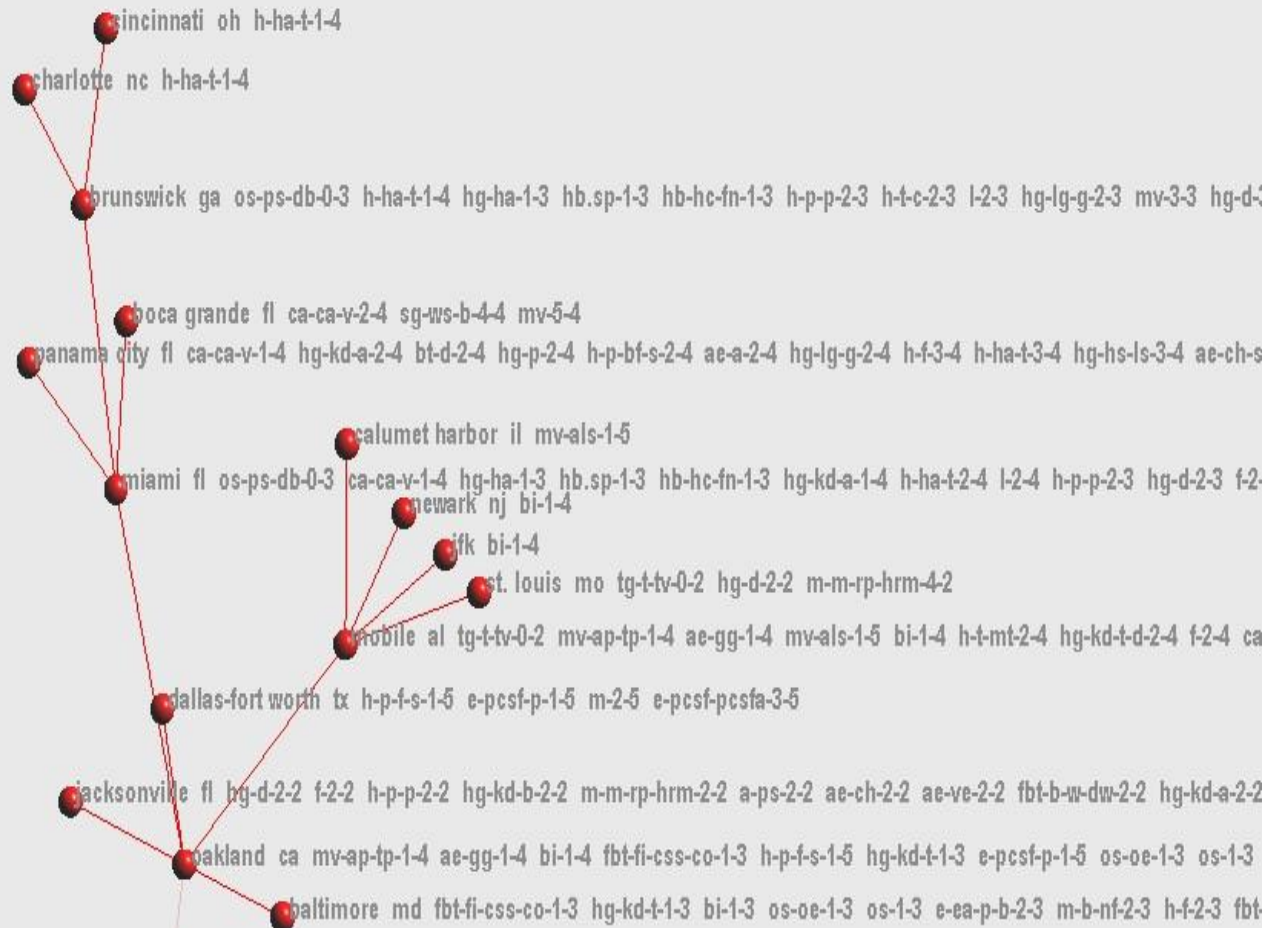
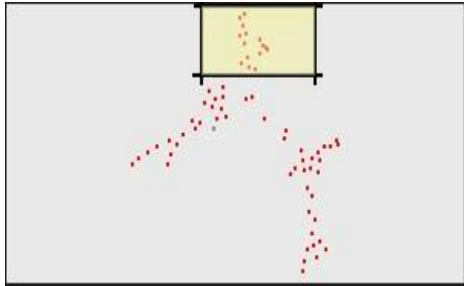
Each vertex represents all shipments from foreign to US ports on a given day.

Cluster by similarity. Notice how all Tuesdays and Wednesdays are well clustered



Can also Cluster by Ports

Note similarity, e.g., Cincinnati, OH and Brunswick, GA



Resilience Modeling

- If a port is damaged or closed, immediate problem of rerouting some or all incoming vessel traffic – if the reopening will be delayed for awhile.
- Also: problem of prioritizing the reopening of the port – and deciding whether and how to reorder ships' arrivals/unloading
- These problems can be subtle.
 - Ice storm shuts down port
 - Maybe priority is unload salt to de-ice. It wasn't a priority before.



Resilience Modeling: One Port

- *Problem: Reschedule unloading of queued vessels.*



Resilience Modeling: One Port

- ***Problem: Reschedule unloading of queued vessels.***
 - Done by consult with *shippers* and their priorities
 - Also consult with key *government agencies* to target priority goods or shipments
 - Take into account potential *spoilage* of cargo
 - Take into account acute *shortage* of key items: food, fuel, medicine, etc.
 - Thus: *Many variables* to take into account and juggle
 - Want *systematic methods*; don't want one stakeholder to feel that only other stakeholders' views were taken into account.
 - Methods of algorithmic decision theory can help
 - So far, just beginning to define the problem and identify the key challenges in developing decision support tools



Resilience Modeling: One Port

- ***Problem: Reschedule unloading of queued vessels.***
- Think of a ship as corresponding to a vector $x = (x_1, x_2, \dots, x_n)$ where x_i is quantity of i^{th} good.
- Assume all x_i are integers.
- Suppose for simplicity that each ship takes the same amount of time to unload. Then we can give each ship a ***timeslot*** for unloading.
- The port's capacity determines how many ships can be scheduled at a given timeslot.
- Suppose we require d_i units of good i by timeslot t_i .
- $d = (d_1, d_2, \dots, d_n)$, $t = (t_1, t_2, \dots, t_n)$.
- In practice, require d_{i1} units of good i by timeslot 1, d_{i2} units of good i by timeslot 2, etc. Disregard this.
- ***How do we assign ships to timeslots?***

Resilience Modeling: One Port

There are some *subtleties*:

- The manifest data is unclear. If i is water, $x_i = 150$ could mean 150 bottles of water or 150 cases of bottles of water.
- The manifest data is unclear: Descriptions like “household goods” are too vague to be helpful
- Different goods have different *priorities*. For example, not having enough food, fuel or medicine is much more critical than not having enough bottles of water.
- Let p_i = the priority assigned to good i , with $p = (p_1, p_2, \dots, p_n)$.

Resilience Modeling: One Port

There are some *subtleties*:

- There are *penalties for late arrivals of goods*.
- Sometimes there are *even penalties for early arrivals* (storage space issues)
- The penalty can depend on the priorities.



Resilience Modeling: One Port

We encountered a similar problem in working for the Air Mobility Command of the US Air Force.

- Fly soldiers from point A to point B
- Each has desired arrival time
- Getting a general there late is worse than getting a private there late



Similar problems also arise in machine scheduling.



We speak of machine scheduling with earliness and tardiness penalties = “*just in time scheduling*”

Resilience Modeling: One Port

- We have been looking at the simplified problem with all $d_i = 1$ (we demand exactly one unit of each good).
- Then we can talk about the first time a ship carrying good i is scheduled, S_i .
- Let $S = (S_1, S_2, \dots, S_n)$

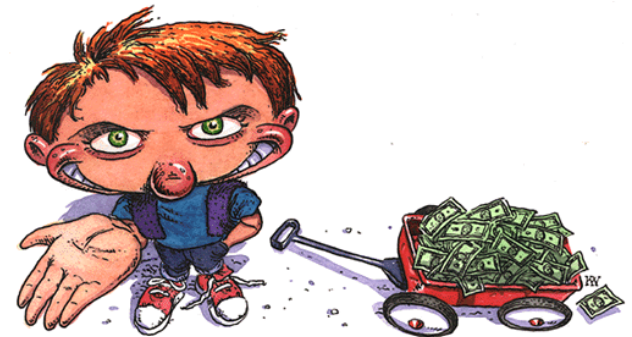


Resilience Modeling: One Port

- We are looking at a number of different objective functions $F(S,t,p)$ that need to be optimized.
- Let *tardiness* $T_i = \max\{0, S_i - t_i\}$, *earliness* $E_i = \max\{0, t_i - S_i\}$.
- For example:
 - $F(S,t,p) = \sum p_i T_i + \sum p_i E_i$
 - $F(s,t,p) = \sum p_i T_i$
 - $F(s,t,p) = \sum h(p_i) T_i$
 - $F(s,t,p) = \max\{h(p_1)T_1, h(p_2)T_2, \dots, h(p_n)T_n\}$

Resilience Modeling: One Port

- A very special case:
 - Only one ship can be unloaded at a time
 - Each ship carries only one kind of good
 - All goods have the same desired arrival time, ♦
- Let $F(S,t,p) = \sum h(p_i)T_i$, $h(p_i)$ increasing in p_i .
- Then a *greedy algorithm* gives the optimal unloading schedule: Schedule the highest priority good for first arrival, then the second highest priority good,

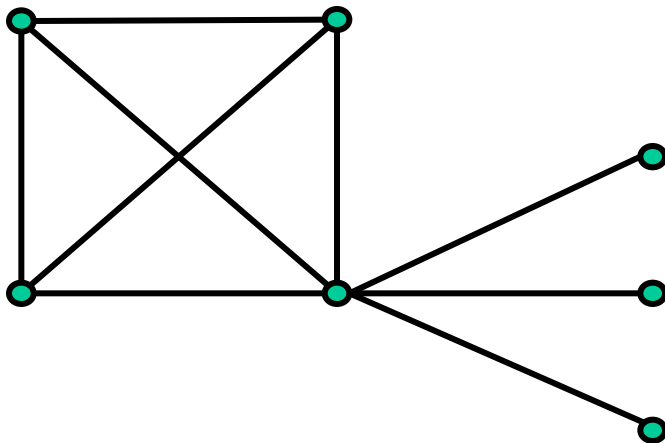


Resilience Modeling: One Port

- Now allow more than one good per ship, but still:
 - Only one ship can be unloaded at a time
 - All goods have the same desired arrival time, \diamond
- Let $F(S,t,p) = \sum h(p_i)T_i$, $h(p_i)$ increasing in p_i .
- Ship 1 has $x = (1,0,0,0)$, ship 2 has $x = (0,1,0,0)$, ship 3 has $x = (0,0,1,1)$
- $\diamond = 2$
- $p_1 > p_2 > p_3 > p_4$
- Now greedy algorithm would take ship 1 first, then ship 2, then ship 3.
- The penalty for this schedule is $h(p_3) + h(p_4)$.
- But: scheduling ship 1 first, then ship 3, then ship 2 has penalty $h(p_2)$, which might be smaller.
- *The problem is subtle and even in this special case* ₃₃
not simple to solve.

Resilience Modeling: One Port

- Now allow exactly two goods per ship
 - The port has capacity for only one ship at a time.
- This translates into a graph theory problem where ships correspond to edges, goods to vertices, and we want to order the edges in such a way that every vertex gets assigned a timeslot that corresponds to the earliest timeslot of any edge it belongs to.



Resilience Modeling: Simplifications

- All desired amounts are one unit, i.e., $d_i = 1$, all i .
- Reopened port has limited capacity of one ship per timeslot
- All goods have the same desired arrival time ♦
- All goods have only one desired arrival time rather than portion desired by time 1, some by time 2, etc.
- All ships have same unloading time.
- All ships are ready to dock without delay
- There is no problem storing unloaded but not urgently-demanded goods
- Each ship has only one kind of good

Even making all or most of these assumptions leads to a complex scheduling problem

Resilience Modeling: Rerouting to Nearby Ports

- Problem: If a port can't be reopened soon, incoming ships must go to other ports.
- As a general rule, where they go is left to shippers/vessel operators
- However, can we develop a decision support tool that will allow us to provide guidance to shippers and take into account the need to deliver critical supplies?
- Goals: minimize economic impact of delay and security impact of delay in delivery of critical supplies.
- Start with one nearby port; then try two ports
- This work is planned.
- Step one is to identify priorities for where goods are to be delivered.

Determining the Priorities

- How do we determine the priorities as to where different goods are to be delivered?
- One approach: each stakeholder (government, port operators, shippers) provides their priorities and some *consensus or voting procedure* is used to “average” them.



Determining Desired Times for Unloading

- Explore “bidding system” for setting times to unload vessels.
- After government or central entity sets desired times for delivery of critical products, companies receiving shipments make bids for earliest arrival dates.
- Problem is complicated by mixed collection of goods in any container.
- Based on priorities and bids, find ways to do “optimal” rerouting.



Determining Desired Times for Unloading

- The “bidding” system gets into the mathematical analysis of auctions.
- A topic of a great deal of research in mathematics and computer science.
- Information technology allows complex auctions with a huge number of bidders.
- *Bidding protocols maximizing expected profit can be extremely difficult to compute.*



Determining Desired Times for Unloading

- Multiple goods are to be auctioned off.
- In practice, you submit bids for combinations of goods.
- This leads to NP-complete allocation problems.
- Might not even be able to feasibly express all possible preferences for all subsets of goods.
- Then: Determining the winner of an auction can be extremely hard. (Rothkopf, Pekec, Harstad)



Determining Desired Times for Unloading

- In these complicated “*combinatorial auctions*,” we need to elicit preferences from all “players” for all plausible combinations of items in the auction.
- Similar problem arises in optimal bundling of goods and services.
- Elicitation requires exponentially many queries in general.
- Thus, *bidding procedures to aid in reopening closed ports lead to challenges for modern methods of ADT.*

Collaborators

- **Data Visualization**

- James Abello, Tsvetan Asamov

- **Decision Support for Reopening a Port**

- Paul Kantor, Endre Boros, Tsvetan Asamov, Emre Yamangil

- **Bidding Systems**

- Paul Kantor, Aleksandar Pekec

